

Board of Trustees Meeting
MINUTES of Meeting
Wednesday, January 18, 2017
6:00-8:00 pm
Holland Bloorview, Room 5E100

Att 1.2
Board 2017.02.15

Present: E. Anagnostou M. Ballantyne B. Cooper C. Cowan-Levine J. Hanigsberg
L. Hicks C. Hopper C. Hunt A. Kaplan J. Lam
A. Maharaj G. Milo-Manson J. Morrison (by teleconference) T. Muir
W. Onuwa H. Ort P. Puri M. Rappolt L. Torneck

Sr. Management: T. Chau S. Hawken D. Savage B. Sybring S. Wong

Regrets: J. Hunter

Guests: E. Berezovskaia S. Fitzpatrick S. Pagura

Recorder: B. Webster

Opening Remarks by Chair

C. Hunt called the meeting to order at 6:00 pm. She informed the Board that a very brief Closed Meeting will be held immediately after the regular Board meeting. This will be followed by a Meeting without Management. She explained that J. Hanigsberg will be attending an international conference in Sweden in May which conflicts with the May Board Meeting. B. Webster will poll Trustees to determine another date that works best.

Board Education

J. Hanigsberg introduced Susan Fitzpatrick, Chief Executive Officer of the Toronto Central Local Health Integration Network (TC LHIN). The mandate of the TC LHIN is to plan and integrate local health services, engage with the central Toronto community and allocate \$4.7 billion to over 170 local health service providers. Their strategic plan focuses on services people really need for them to stay healthy. The TC LHIN has implemented a Citizen's Panel with a 10-year vision. The panel reflects the diverse face of Toronto - it is comprised of residents, patients, family members, clients and caregivers. Panel members help ensure that the LHIN's strategies and initiatives are grounded in and guided by what matters most to the individuals, families and communities they serve. They range in age from 19-77. Over the next few months, the TC LHIN is taking on a new role with the passing of the Patients First legislation integrating the Toronto Central Community Care Access Centre. The target date is May 1st; full integration will take place over a 3-year period involving 1.2 million people and 74 neighbourhoods.

C. Hunt thanked S. Fitzpatrick for her presentation. The Board found it helpful to understand the current environment and learn about the perspective of the LHIN.

Declaration of Conflict of Interest for Meeting

The Chair asked whether anyone wished to declare a conflict of interest on any of the items slated for discussion at this Board meeting, and there were none.

1.0 Consent Agenda

The Chair asked for a Motion to approve the Consent Agenda as pre-circulated.

MOTION: It was MOVED by Lynda Torneck SECONDED by Laurie Hicks that the Board of Trustees of Holland Bloorview Kids Rehabilitation Hospital approve the Consent Agenda of January 18, 2017.

- 1.1 Agenda – January 18, 2017**
- 1.2 Minutes – December 14, 2016**
- 1.3 Board Standing Committees' Report**

Torneck / Hicks

CARRIED

2.0 President & CEO Report

J. Hanigsberg verbally reported on a few additional updates:

- Dr. Evdokia Anagnostou, senior clinician scientist has been appointed as the assistant director, Bloorview Research Institute for a 3-year term. In her new role, she will lead several research institute initiatives, including the feasibility study for the development of imaging, mentorship of junior scientists and investigators and recruitment of new scientists.
- Ontario's Chief Health Information Strategist, Bill Charnetski visited the hospital today. He was introduced to us by Christine Elliott, the new Patient Ombudsman.
- the Chair of the Bloorview School Authority Board of Trustees has resigned. The Vice Chair, Dr. Julia Allyne is filling that role temporarily until a replacement is elected by the Bloorview School Authority Board of Trustees.

A question was asked regarding the timing of the launch of the Kids Health Alliance. J. Hanigsberg indicated that we are awaiting word on a date from the Minister of Health and Long-Term Care's office. A web site, draft press release and Q & A are under development and will be finalized once a date is confirmed. All of these communications materials will be shared with the Board of Trustees prior to an announcement.

3.0 New Business

3.1 M.A.C. Credentialing – Dr. Evan Lewis

Dr. Milo-Manson presented the qualifications for Dr. Evan Lewis. Dr. Lewis has requested privileges as a consultant in the concussion program. His qualifications have been reviewed by our Credentials and Medical Advisory Committees and his credentials have met the criteria for appointment to our medical services.

MOTION: It was MOVED by Tom Muir, and seconded by Harry Ort, that the Board of Trustees of Holland Bloorview Kids Rehabilitation Hospital approve the recommendation from the Medical Advisory Committee for the appointment of Dr. Evan Lewis.

Muir / Ort

CARRIED

3.2 Quality Improvement Plan (QIP)

S. Pagura, Senior Director, Quality, Safety and Performance provided an overview of the Board's role in the approval process of the Quality Improvement Plan. She indicated that it is a 3 month engagement process consisting of 3 basic components:

- Progress Report
 - Links the previous year's QIP to the next QIP
 - Tool to gain insight on how 'effective' change ideas have been in achieving targets
- Narrative
 - Highlights key quality work that may not be associated with indicators
 - Enables the organization to discuss quality issues where a measure has not been development
 - System partnerships for quality improvement planning
- Workplan
 - Highlights the priority indicators, targets and initiatives
 - Enables the organization to track performance on system priorities and benchmarks

She indicated that it is the Quality Committee that makes recommendations regarding quality improvement initiatives and targets and oversees the preparation of the annual QIP. We are currently in the engagement phase of the process – meeting with family advisory, youth advisory, children's advisory, medical staff, nursing council and holding 2 open forums.

At the February Board meeting, she will present the proposed indicators for review and discussion. The final plan will be brought for approval to the March Board meeting.

4.0 Business Arising

4.1 Update on President and CEO Goals

J. Hanigsberg reminded Trustees that it was agreed last year that she would provide an update on her activities and progress with goals at the mid-way point in the year. She asked for feedback on the format of the material presented. She indicated that she is pleased with the progress she and her

team have been able to make on these priorities. In response to a question she also indicated that there are no goals at risk or unlikely to be achieved at this time. Trustees provided feedback on the report.

5.0 Reports

5.1 Strategic Planning Update

J. Lam reported on the eight (8) Strategy Hives that have been scheduled for late January/early February. The topics at these sessions are wide-ranging and aspirational and will allow groups of front-line staff, leaders, families and external experts to explore more deeply. Trustees were encouraged to attend sessions if they can.

The Strategic Planning Task Force will meet twice more before a Board Retreat is held in March.

5.2 Medical Advisory Committee Report

In response to a question, G. Milo-Manson reported that the infection control section of the report will be re-worked to ensure better clarity. This will come forward to the next meeting.

5.3 Foundation Report

S. Hawken reported that Capes for Kids fundraiser officially launched on January 3rd. The public media launch will take place on Feb 16th at Toronto Police Headquarters. Many teams have already been established and over \$20K has already been raised. The goal was 100 registrants – over 150 have registered to date.

She reported that David Coriat has raised \$600K in the last few days - \$3M in total towards a 3-year transitions strategy.

The Investor Challenge has launched for 2017 with three new fund managers.

The next Speaker Series will take place on February 22nd and will feature J. Hanigsberg and a panel discussion on transitions.

6.0 Adjournment

The Board Meeting adjourned at 7:50 p.m.

*Cally Hunt, Chair
Board of Trustees
:bw*